UNITED ARAB EMIRATES

# ICC UAE WORKSHOP ON EXPORT / IMPORT 

18 ${ }^{\text {th }}$ September 2018
Dubai Chamber of Commerce \& Industry How to save on Air \& Sea Cargo, Land Transport \& Import / Export costs By
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## Definitions of logistics

- The process of planning, implementing and controlling the efficient and cost-effective flow and storage of raw materials, in-process inventory, finished goods and related information from the point of origin to the point of consumption, for the purpose of conforming to customer requirements
- The process of ensuring that the right products reach the right place in the right quantities at the right time to satisfy customer demand.'
- The process of strategically managing the movement and storage of materials, parts and finished inventory from suppliers, through the firm and onto customers cost effectively


## Objectives of logistics

To support and simplify the supply chain

- To control total cost
- To improve total quality
- To maximize customer service
- To help increase profit



## Benefits of Cost Savings

- Reduction in inventory control
- Improve cargo handling
- Cost control system
- Avoid double handling

- Single window system whereby documents processing formalities are completed at the local customs
- No guarantees are required for equipment control
- Acceptability of cargo by carriers of your choice
- Quick cargo problem resolution
- For eg.Garments transported on Hangers do not crease, hence ironing cost at destination is saved


## Total Distribution Cost

- The total distribution cost concept in the form of an equation.
- $\quad \mathrm{DCC}=\mathrm{TC}+\mathrm{FC}+\mathrm{CC}+\mathrm{IC}+\mathrm{MHC}+\mathrm{PC}+\mathrm{MC}$
- $\quad$ TDC $=$ Total distribution cost

TC = Transport costs
$\mathrm{FC}=$ Facilities costs (depots, warehouses).
CC = Communication costs (order processing, invoicing, etc.)
IC = Inventory cost

- MHC $=$ Materials handling costs
$\mathrm{PC}=$ Packing costs
$M C=$ Management costs
- Cost of goods, Transport cost ,Cost of carrying, ,Finance cost - Landed cost
- Cost of sale, Storage and Distribution cost, Margin, Promotional cost
- Selling cost


## UNDERSTANDING OF COST

- Costing exports
- Trade Agreements and their requirements
(considerations for key markets e.g. GCC /Africa / FE/SE /Eu )
Proforma invoice versus commercial invoices
Understanding Inco-terms
Transportation and logistics
Shipping requirements (modes of shipment)
- Legal aspects of shipping
- $\quad$ Choosing a suitable carrier
- Cost for export Or Pricing

- Costing should not be confused with pricing.

Costs: The total of all expenses associated with producing and selling a product to overseas.
Price: The amount for which the exporter sells the product and is determined by the exporter's marketing strategy.
Margins: The difference between the total cost per unit and the export selling price which is determined by the producers/exporter/supplier's corporate objectives.

## COSTING

## WHAT'S SHOULD BE INCLUDED

## PRIMARY COST

$>$ COST OF RAW MATERIAL
$>$ COST OF MANUFACTURING
> PACKING \& BRANDING
$>$ FORMULATION AND MODIFICATION
$>\quad$ (as requested by a buyer)
$>$ CREDIT TERMS - AGREED INTEREST RATE
$>$ WAREHOUSING \& DISTRIBUTION
> PORT FEES**
$>$ EXPORT ADMINISTRATION
$>$ FREIGHT (AIR, RAIL, LAND OR SEA)

- SECONDARY COST
- FORMULATION \& MODIFICATION (Labelling, re-packaging, rebranding etc.)
- Placement of a Product into a marketplace (5Ps - Price, place, products, promotion, people)
- Bank Charges
- Utilities
- HR \& Training
- Insurance Risk (depending on terms)
- Quality Controls


## COSTING EXPORTS/ IMPORTS

Will the product be competitive?

- Pre shipment - Shipment - post shipment


## ORIGIN COST

- COST OF GOODS
- INLAND TRANSPORT
- EXPORT PROCESSING
- EXPORT REGISTRATION
- PORT/AIRLINE FEES
- ORIGIN TERMINAL HANDLING FEE WAREHOUSING/CONTAINER
- MARINE INSURANCE
- FREIGHT (AIR OR SEA)
- OBTAIN CERTIFICATES OF ORIGIN


## DESTINATION COST

- TRANSHIPMENT INSPECTION
- DESTINATION TERMINAL HANDLING FEE
- CUSTOMS CLEARANCE
- STORAGE/DEMURRAGE ETC
- CUSTOMS DUTY/TAXES
- INLAND HAULAGE
- WAREHOUSING
- DISTRIBUTORS' MARK-UP


## To sum up:

Differences in maritime freights depend on...

- Distances
- Type \& value of goods
- Imbalances
- Competition
- Economies of scale
- Port characteristics




## Strategies to Reduce freight costs

## Contract steady Or big volume

POTENTIAL SAVINGS: 2-12\% versus traditional lane pricing

## Ship on off-peak days.

POTENTIAL SAVINGS: IO\% versus peak ship days

## Find a consolidator to handle smaller shipments

POTENTIAL SAVINGS: up to $25 \%$ versus the cost of unconsolidated loads
Don't be a Spot rate shipper- develop relationships.
POTENTIAL SAVINGS: 3-5\% per year, these savings estimates can easily double when capacity tightens.


## Points to be noted

- Increase delivery lead times. POTENTIAL SAVINGS: 5-20\%
. Reduce dunnage. POTENTIAL SAVINGS: 1-3\% on a per load basis.
. Develop a reputation for loading quickly POTENTIAL SAVINGS: $\mathbf{2 \%}$
. Offer night/ off peak pick-ups.
POTENTIAL SAVINGS: 15-20\% off standard rates.
- Minimize the number of pallet spaces needed when shipping POTENTIAL SAVINGS: up to $\$ 150$ per pallet space.


## Cost saving ideas

## Ship more product, less often

POTENTIAL SAVINGS: up to $50 \%$ versus the smallest LTL loads, when minimum charges may kick in

## Use a load board. Or empty return

POTENTIAL SAVINGS: 20-40\%

## Look for carriers based near your ship-to points

POTENTIAL SAVINGS: 20\% versus a non-backhaul rate for that lane.


## Winning strategy

Get logistics involved earlier in decisions about product design, packaging, and carton selection POTENTIAL SAVINGS: $10 \%$ when comparing the total cost of packaging, warehousing and transportation.

Outsource your transportation department. POTENTIAL SAVINGS: 3 to 5\%.

3PL AND 4 PL Service with professional co POTENTIAL SAVINGS: 10 to $15 \%$.

Skill Development , Innovation , Motivation POTENTIAL SAIINGS: Leader and follower


## Case study /Q A

The success of a big co through Logistics Innovation

> Q \& A session

Thank you
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